

<p style="text-align: center;">London Borough of Hammersmith & Fulham</p> <p style="text-align: center;">HEALTH & WELLBEING BOARD</p> <p style="text-align: center;">21 MARCH 2016</p>	
<p>PLACE-BASED SYSTEMS OF CARE: A WAY FORWARD FOR THE NHS IN ENGLAND</p>	
<p>Report of the Executive Director Adult Social Care</p>	
<p>Open Report</p>	
<p>Classification - For Information Key Decision: No</p>	
<p>Wards Affected: None</p>	
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1. EXECUTIVE SUMMARY

This report by the King's Fund argues that providers of services should establish place-based 'systems of care' in which they work together to improve health and care for the populations they serve. The Board is requested to discuss place based systems of care and the solution they potentially offer to the challenges facing the local health and care system

2. RECOMMENDATIONS

- 2.1 It is recommended that the Health and Wellbeing Board note the paper and discuss the potential solution offered by place-based systems of care to the challenges facing the local health and care system.

3. INTRODUCTION AND BACKGROUND

- 3.1. In a context of complex and fragmented organisational arrangements, the report at Appendix 1 offers a new approach to tackling the financial and demand-based challenges facing the NHS and Social Care in England. The paper argues that provider organisations should come together in place based 'systems of care', typically on footprints bigger than those covered by CCGs, to manage common

resources. The paper outlines a set of 10 design principles to enable this to happen.

- 3.2. Place based systems of care require future commissioning to be strategic and coordinated, based on long-term contracts tied to the delivery of defined outcomes.
- 3.3. The paper argues that this approach offers the best opportunity for developing sustainable health and care services but notes leaders will need to surrender some of their autonomy to collectively improve the health and wellbeing of the populations they serve.
- 3.4. Shortly after the publication of *Place-based systems of care* in November 2015, the leading national health bodies published *Delivering the Forward View: NHS Planning Guidance 2016/17 – 2020/21* which set out a radical shift for the NHS over the coming years from organisation-based to a place-based approach to planning.

LOCAL GOVERNMENT ACT 2000

LIST OF BACKGROUND PAPERS USED IN PREPARING THIS REPORT

(December 2015) *Delivering the Forward View: NHS Shared Planning Guidance 2016/17 – 2020/21*, NHS England, NHS Improvement, Care Quality Commission, Health Education England, National Institute of Care Excellence, Public Health England (available at: <https://www.england.nhs.uk/wp-content/uploads/2015/12/planning-guid-16-17-20-21.pdf>)

LIST OF APPENDICES:

Appendix 1: *Place-based systems of care: A way forward for the NHS in England* (King's Fund, Nov 2015)